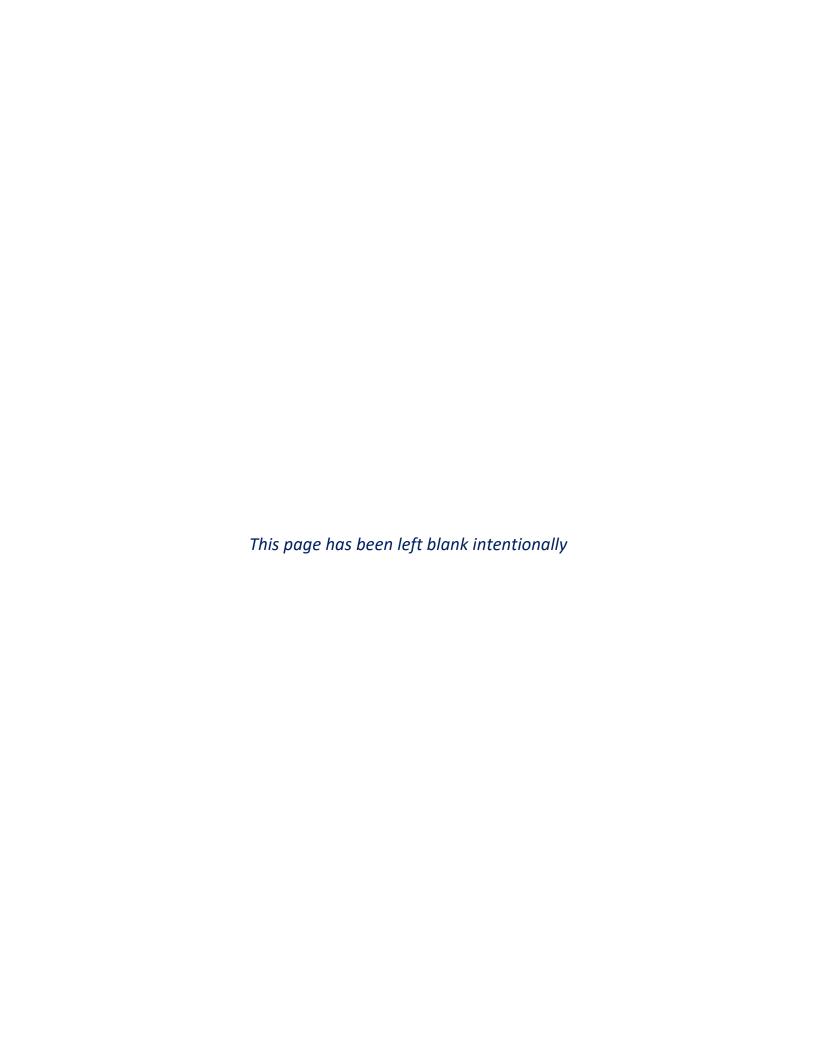




STATEMENT OF QUALIFICATIONS

Compliance Solutions Environmental Science and Engineering Construction Management and Security Alaska Native Corporation

SBA 8(a) Small Disadvantaged Business





SWIFT RIVER ENVIRONMENTAL SERVICES ENVIRONMENTAL COMPLIANCE SOLUTIONS

Through the commitment of *Swift River Environmental Services* to quality and value, we offer our customers effective and reliable solutions to a wide-range of characterization, permitting, monitoring, compliance, remediation, and closure challenges. *Swift River* (*swiftriveres.com*) understands that customers expect and deserve relationship-based environmental support services that are cost-effective and superior in quality. *Swift River* shares the values of our shareholders of the *Kuskokwim Corporation* (*TKC*) – honoring traditions by valuing and helping one another; exhibiting integrity; valuing our land and resources; and committing to work hard to create results. Furthermore, we operate under the vision of TKC, which is to *achieve sustainable growth while protecting its lands and responsibly balancing the needs of all its stakeholders*.

Swift River is a subsidiary of TKC, an Alaska Native Corporation (ANC). Operational support (legal, accounting, human resource, and similar services) is provided by **Tumeq LLC**, the holding company for TKC's non-real estate businesses. **Swift River** is an U.S. Small Business Administration (SBA) 8(a)-certified Small Disadvantaged Business (awarded May 2015). We are registered under the following North American Industry Classification System (NAICS) codes:

541620 Environmental Consulting (primary)

541330 Engineering Services

541690 Other Scientific and Technical Consulting

562910 Remediation Services

The *Swift River* team works in partnership with our customers to meet project objectives within their budgetary and schedule constraints. Our team of senior professionals offers our commercial and federal client's decades of experience in our diverse service areas of Resource Conservation and Recovery Act (RCRA) compliance (solid waste, hazardous waste, and air quality); long-term groundwater monitoring in support of RCRA and Comprehensive Environmental Response, Compensation, and Liability Act (CERCLA) programs; Cultural Resources investigations; and military site planning in response to coastal resiliency concerns. We also can provide construction management services and engineering for secure areas.

Our team of seasoned professionals include professional engineers, licensed geologists, certified architects, cultural resource experts, who are supported by technical, field, and administrative staff including GIS specialists and certified contracting and procurement professionals.

Swift River's current primary customers include the following:

Waste Management of Colorado

USACE-Alaska District

USACE-Fort Worth District

USACE-Mobile District

USACE-Omaha District

USACE-Tulsa District

Air Force Civil Engineering Center (AFCEC)

Naval Facility Command, Atlantic (LANTDIV)

Fort Huachuca Army Garrison, Arizona

Cannon Air Force Base, New Mexico

Holloman Air Force Base, New Mexico



SWIFT RIVER ADVANTAGES

With the combination of experienced senior technical and project management staff, operational support from Tumeq, and the financial stability backing of TKC supporting *Swift River*, we bring a few unique advantages to our customers and ppartners:

- Certified SBA 8(a) Small Disadvantaged Business allowing for multiple small business contract goals to be met by our participation
- Capability to function as a prime contractor on competitive, indefinite delivery indefinite quantity (IDIQ) procurements
- Licensed professionals and certified project managers
- Ability to support large prime contractors in meeting small business contract goals in meaningful roles, including leadership and execution on task orders

OUR SERVICES

Swift River was formed in 2014 to provide quality professional environmental services to commercial and governmental clients while generating revenue for our shareholders, who are Alaska natives and members of the Alaska Native Claims Settlement Act Village Corporation. The core services now offered to our customers include:

Technical Support for Commercial Customers

- Permit Preparation
- Cultural Resource Investigations
- Mulit-media Monitoring and Reporting
- Environmental Assessment/Impact Analysis
- Program Management and Integration

Environmental Compliance Services

- Air and Water Quality
- Environmental Planning
- Solid Waste Management
- Hazardous Waste Management
- Pollution Prevention
- Sampling and Analysis
- Statistical Analysis
- Geographic Information Systems (GIS)
- Data Management and Reporting

Site Characterization, Monitoring and Reporting

- Work Plan Development and Implementation
- Baseline and Compliance Monitoring
- Statistical Analysis and Reporting
- Surface and Subsurface Investigation
- Hydrogeologic Characterization
- Numerical Modeling

Cultural and Natural Resource Management

- Visual Impact Assessments/Viewshed Analysis
- HABS/HAER Documentation and Historic-Properties Treatment Plans
- Class I record reviews Literature Searches / Archival research
- Archaeological Survey
- Site Inventories
- Archaeological Site Assessments and Testing
- Geoarchaeological Analysis
- Non-Invasive Survey and Discovery (Drone, Lidar, GPR)
- Preparation of Data Recovery Plans
- Data Recovery Excavations
- Construction Monitoring
- Agency and Tribal Consultation

Planning and Program Support

- Construction Management
- Long-range Operational Planning
- Base Realignment and Closure (BRAC) Technical and Admistrative Support
- Environmental and Asset
 Management Technical Support for
 Coastal Resiliency



RELEVANT EXPERIENCE

Swift River has amassed a diverse range of experience exemplified by the following projects.



Site Characterization, Monitoring and Reporting:

Alaska Abandoned Mine Land Inventory and Removal Site Evaluations, U.S. Army Corps of Engineers for the Bureau of Land Management, Alaska Swift River's relationship with the Bureau of Land Management (BLM) started in 2015, when we were retained by the U.S. Army Corps of Engineers (USACE) to perform records searches, data compilation and management, and conduct site verification visits to identify, describe, and document more than 500 remote abandoned mine land (AML) sites in Alaska on land managed by the BLM.

Swift River conducted a Removal Site Evaluation (RSE) pursuant to the requirements of 40 Code of Federal Regulations (CFR) 300.410. Swift River was tasked to identify potential contamination of sensitive ecosystems. The use of drones significantly reduced the effort required to create orthophoto mosaics and topographic maps of the mine sites.

In additional to analytical characterization of multiple media (soil, water, waste, drums, asbestos-containing material), Swift River evaluated geohydrologic conditions across the watershed and at each of the study sites to determine the likelihood of potential contaminant release or migration across the Valdez Creek Watershed, Grogg Creek, Lucky Gulch, and Denali Townsite.

Environmental Compliance Services:

Cannon AFB and Holloman AFB Fence-to-Fence
Environmental Services



For this 5-year contract, Swift River Versar JV provides support and technical leadership for compliance of all environmental programs at both Cannon and Holloman Air Force Bases under the direction of Air Force Civil Engineer Center. Under this broad scope of work, we provide the full range of methods, technologies, and supporting activities necessary to support the Environmental Quality Program. Our work covers hazardous waste management; hazardous materials management; pollution prevention; air quality; water quality; multimedia sampling and testing; EMS; natural resources studies; cultural resource investigations; and program management services.



Cultural and Natural Resources Management:

Sabine to Galveston Coastal Storm Risk Management Section 106 Studies, Brazoria, Orange, and Jefferson Counties. TX



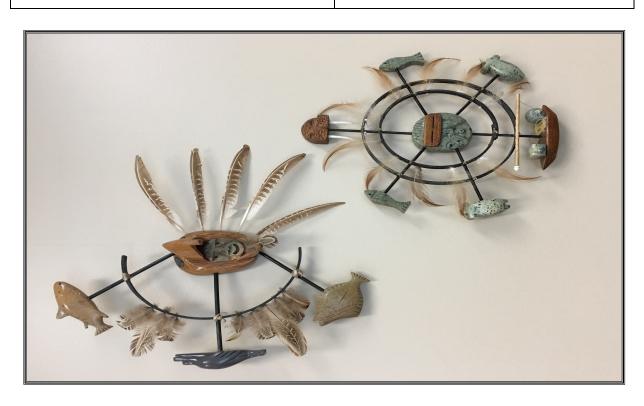
Image taken from May 2017 Final IFR-EIS

Because of the potential impacts from the proposed Sabine to Galveston CSRM project on cultural resources properties (archaeological sites and historic-era buildings, structures, and landscapes), Swift River Versar SB IV, was contracted by the U.S. Army Corps of Engineers (USACE) to conduct the studies to record and evaluate cultural resources in the area of potential effects (APE), as required by the National Environmental Policy Act of 1969 (42 United States Code [U.S.C.] §§ 4321–4347; Public Law 91-190; 83 Stat. 852), and the National Historic Preservation Act of 1966, as amended through 2016 (54 U.S.C. § 100101). The CSRM project consists of a 26.7-mile-long levee/floodwall system along the edge of the Sabine and Neches River floodplains. The architectural survey of the impact zone included 4,942 buildings and the geodatabase developed for this project is likely the largest ever developed within the State of Texas.



Planning and Program Support

Integrated Product Support (IPS) for Operational/Mission Readiness and Coastal Resiliency For NAVFAC, Swift River provides facilities and infrastructure support on platform acquisition policies. Our supporting includes training, facilities planning, and information systems support. We provide support by making technical recommendations based on prevailing standards and regulations predominately relating to the shore interface and shore supportability aspects of design, RDT&E, acquisition, and initial fielding of new weapon platform systems.





BIOGRAPHIES OF KEY SWIFT RIVER PERSONNEL

Anita Larson, P.G., PMP

Licensed Professional Geologist (PG), Utah

Project Management Professional (PMP)

Fellow, Society of American Military Engineers

Lean Six Sigma Yellow Belt

ISO 9001 and 14001 Certified Lead Auditor Training

B.A., Geology – University of Colorado, Boulder

Theresha "Tee" Diallo

Lean Six Sigma Green Belt

DON DAWIA Level 1 Certification and Acquisition Level 1, NATO School

M.S. Architecture – Southern Illinois University

B.S., Architecture – Florida A&M University

Luke Feist, P.E., CEM

Professional Engineer: Arizona

Certified Energy Manager

Contracting Officer Level III

B.S., Civil Engineering – Stanford University

Holli Merchant, CIH, CSP

Certified Industrial Hygienist Certified Safety Professional

MA, Environmental Policy and Management, University of Denver

MBA, Business Administration, Colorado State University

B.S., Environmental, Populational and Organismic Biology, University of Colorado **General Manager and Senior Director**, 2016 – present.

Responsible for business development and daily company operations including implementation of quality and safety programs. Serves as Program Manager on IDIQ contracts and Joint Ventures under the SBA Mentor-Protégé Program.

Consulting experience includes client service management of designbuild, civil works/ planning, and environmental programs for U. S. Army, U.S. Army Corps of Engineers, U. S. Navy, U. S. Environmental Protection Agency (USEPA), and U. S. Department of Energy. Business lead for Air Force Civil Engineer Center (AFCEC) A-E 13 Design and Consulting Services (DCS) and Sustainment, Restoration and Modernization (SRM) contracts. Program Manager to Chemical Material Agency for Chemical Weapons Demilitarization and BRAC projects.

Facilities Planner, 2020 -- present. Provides program management, technical, and logistics support for evaluating facilities and assets for the bed down and homeporting of weapons systems. Currently providing NAFAC with supporting command mission and assurance addressing critical infrastructure protection from sea level rise and impacts of climate change. Experience includes support to Navy Facility Working Group, Host Nations Program, and U.S. Naval Academy, where Ms. Diallo provided leadership determining interdependencies, mission failure and mission degradation vulnerabilities between various critical infrastructure assets.

MILCON Planner, 2021 – present. Responsible for managing data/information and reporting and provides infrastructure support for platform acquisition policies for Swift River's Navy customers where he provides Facilities Planning, Operational Readiness and Coastal Resiliency support. He served as Director of Requirements and Deputy Director of Operations at Port Hueneme and Director of Utilities and Construction Program Manager at Twentynine Palms while serving the Civil Engineer Corps for the US Navy.

Safety and Health Manager, 2017 – present. Ms. Merchant is certified in the comprehensive practice of industrial hygiene by the American Board of Industrial Hygiene and is also a Certified Safety Professional by the Board of Certified Safety Professionals. Her focus is on assisting staff and clients with technical safety and health issues in environmental remediation, manufacturing, and construction settings. She has almost 30 years of experience in general health and safety program development, training, auditing, and air sampling.

Ms. Merchant has developed Health and Safety programs for environmental, engineering, and construction firms, as well as for industrial clients. For the National Park Service, she reviewed documents associated with construction projects for parks across the country.





Paula Pflepsen

MA in Anthropology, Eastern New Mexico University

BS in Anthropology, Eastern New Mexico University Cultural Resources Principal Investigator, 2021 – present. Permitted and qualified to conduct work throughout southwestern US and Navajo Nation. Serves as program manager and conducts research, testing, site documentation, NRHP evaluations, datarecovery, and other compliance work. She currently is serving as Swift River's Principal Investigator for Coastal Storm Risk Management Section 106 survey along Texas shoreline for USACE-Tulsa and providing technical support.

Cathryn Stewart, C.P.G., P.G.

Certified Professional Geologist (C.P.G) AIPG Professional Geologist (P.G.): Alaska, California, Nebraska, Pennsylvania, Utah, and Wyoming

B.A., Geology, Smith College M.S., Geology, West Virginia Senior Project Manager and Hydrogeologist, 2014 – present. Ms. Stewart is responsible for scoping, budgeting, scheduling, training, field team leadership, and technical oversight of the firm's solid waste management program. She has almost 30 years of experience in geology, hydrogeology, and environmental consulting, primarily with permitting, environmental monitoring, aquifer testing, hydrogeologic characterization, preparation of groundwater monitoring plans, groundwater statistical analysis, water-quality trend analysis, regulatory agency interaction and reporting for public and private solid waste management facilities.

Norm Straub

Certifications: USDOT / IATA / IMO Transportation, AHERA Building Inspector, Certified Erosion and Sediment Control Lead, Construction Quality Management

B.S. Chemistry, Slippery Rock University

Senior Chemist and Compliance Specialist, 2017 to present. Mr. Straub provides management, scientific, and technical consulting expertise for public, private, and commercial clients in the resource development and services industries. His previous experience includes serving as the Environmental Program Manager, Alaska Army National Guard, for nearly a decade. In that role, he ensured successful compliance with federal and state environmental laws. He coordinated and oversaw projects for over 70 AKARNG facilities, training areas, and contaminated sites throughout the state. Mr. Straub is a subject matter expert to Swift River's compliance and chemistry programs serving as Senior Quality Assurance Supervisor.

Mark Suggs, REM

Registered Environmental Manager

Certified Environmental & Safety Compliance Officer

Asbestos Building Inspector

Compliance Specialist, 2021 – present. Decades of experience in environmental compliance and safety and health programs. Recently served as Hazardous Waste Program Manager for US Air Force where he managed 12 professionals in the for the implementation of environmental compliance requirements at two Air Force facilities. He provided quality control for Air Quality, Water Quality, Solid Waste and Hazardous Waste, Recycling, Hazardous Materials, Cultural and Natural Resources, and NEPA programs.

Pete Zlatev, Ph. D, P.E., P.G.

Professional Engineer: Colorado, Washington, and Alaska

Professional Geologist: Pennsylvania and Wyoming

Ph.D., Geological Engineering, Colorado School of Mines

M.S., Geological Engineering, Washington State University

B.S., Geological Engineering, Colorado School of Mines Senior Project Manager, Hydrogeologist, Engineer, and Quality Assurance Officer, 2015 – present. Dr. Zlatev brings more than 25 years of experience in environmental engineering, focused on groundwater investigation and remediation. His work primarily has been applying saturated and unsaturated groundwater flow and solute transport modeling to a wide variety of hydrogeologic challenges.

He has provided engineering design, oversight, and project management services for sites undergoing remedial actions under RCRA, CERCLA, and state regulations. This work has included field investigations and flow modeling at hazardous and low-level radioactive waste sites and wood treating facilities. He also has provided his specialized services on projects at a variety of federal facilities, as well as projects in Australia, France, South America, and across the U.S.



SWIFT RIVER OPERATIONS

Anchorage (Corporate)

4300 B Street Suite 405 Anchorage, Alaska 99503 Contact: Anita Larson

Contact Number: (720)232-6221

Southwest Operations

Contact: Paula Plefpsen

Contact Number: (505)550-6472

Colorado (Primary)

26 West Dry Creek Circle Suite 470 Littleton, CO 80120 Contact: Anita Larson

Contact Number: (720) 232-6221

East Coast Operations

Contact: Theresha "Tee" Diallo Contact Number: (256)714-9875

WWW.SWIFTRIVERES.COM

OUR CORPORATE HISTORY

Swift River is a wholly owned subsidiary of The Kuskokwim Corporation (TKC). TKC, an Alaska Native Corporation with more than 4,000 shareholders, was formed in 1977 with the merger of 10 village corporations created under the Alaska Native Claims Settlement Act. Our shareholder villages are located along the middle region of the Kuskokwim River and include Lower Kalskag, Upper Kalskag, Aniak, Chuathbaluk, Napaimute, Crooked Creek, Georgetown, Red Devil, Sleetmute, and Stony River. TKC owns surface rights to more than 950,000 acres in the middle Kuskokwim region.



Swift River is one of nine businesses managed by the holding company, **TUMEQ**, **LLC** (tumeq.com).



